



- 1.5 million acres under management
- consulting / due diligence
- woods operations division*
- centralized wood marketing*

Case Studies

NORTHERN HARDWOODS

- high quality log objective
- sugar maple dominant
- natural regeneration
- uneven aged
- single-tree selection system
- 15-year cutting cycle

ASPEN

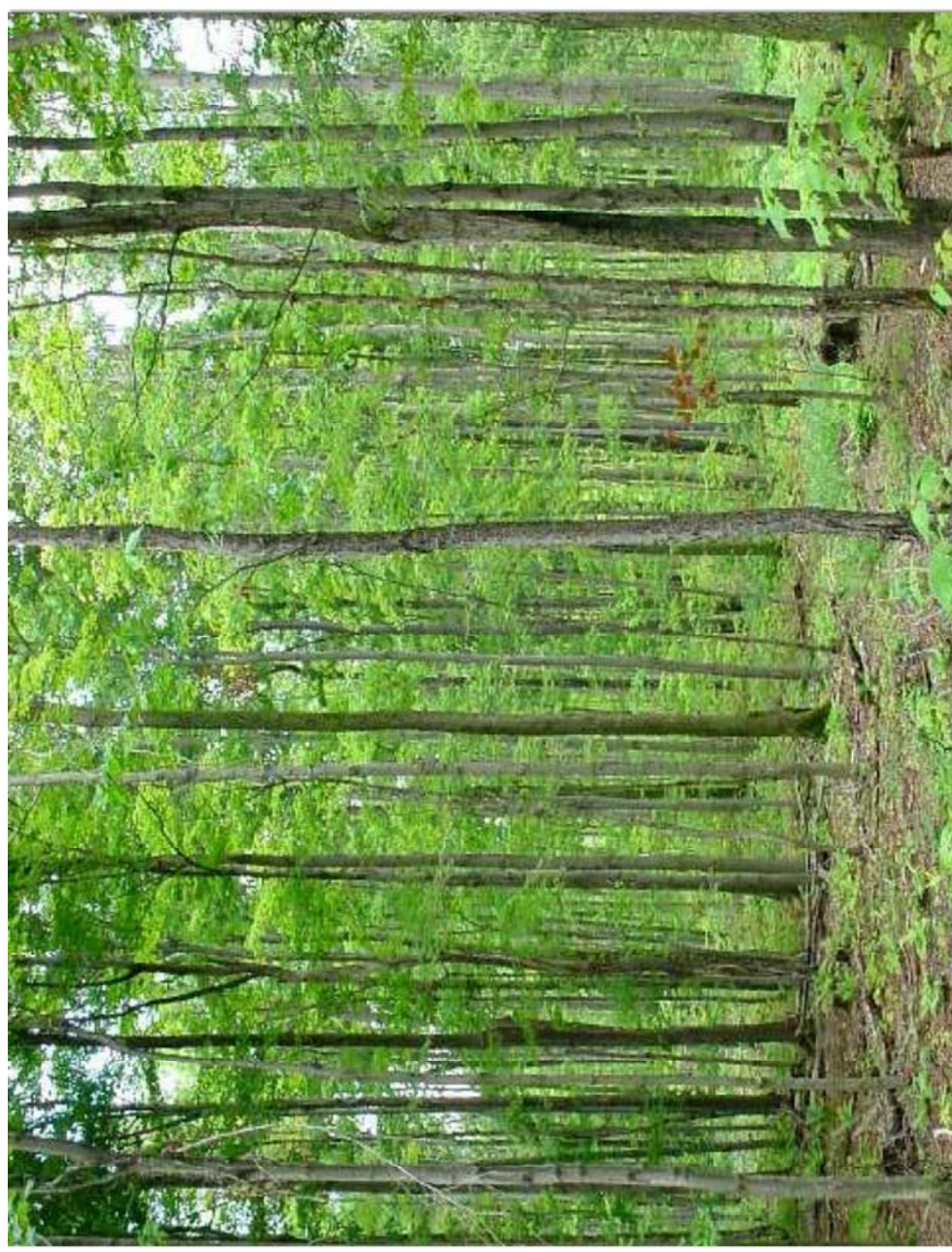
- maximum fiber objective
- quaking aspen dominant
- natural regeneration
- even aged
- clearcut and "get out of the way"
- 50-year rotation

RED PINE

- economic sawlog objective
- relatively unimproved stock
- multiple thinnings
- 70-year rotation

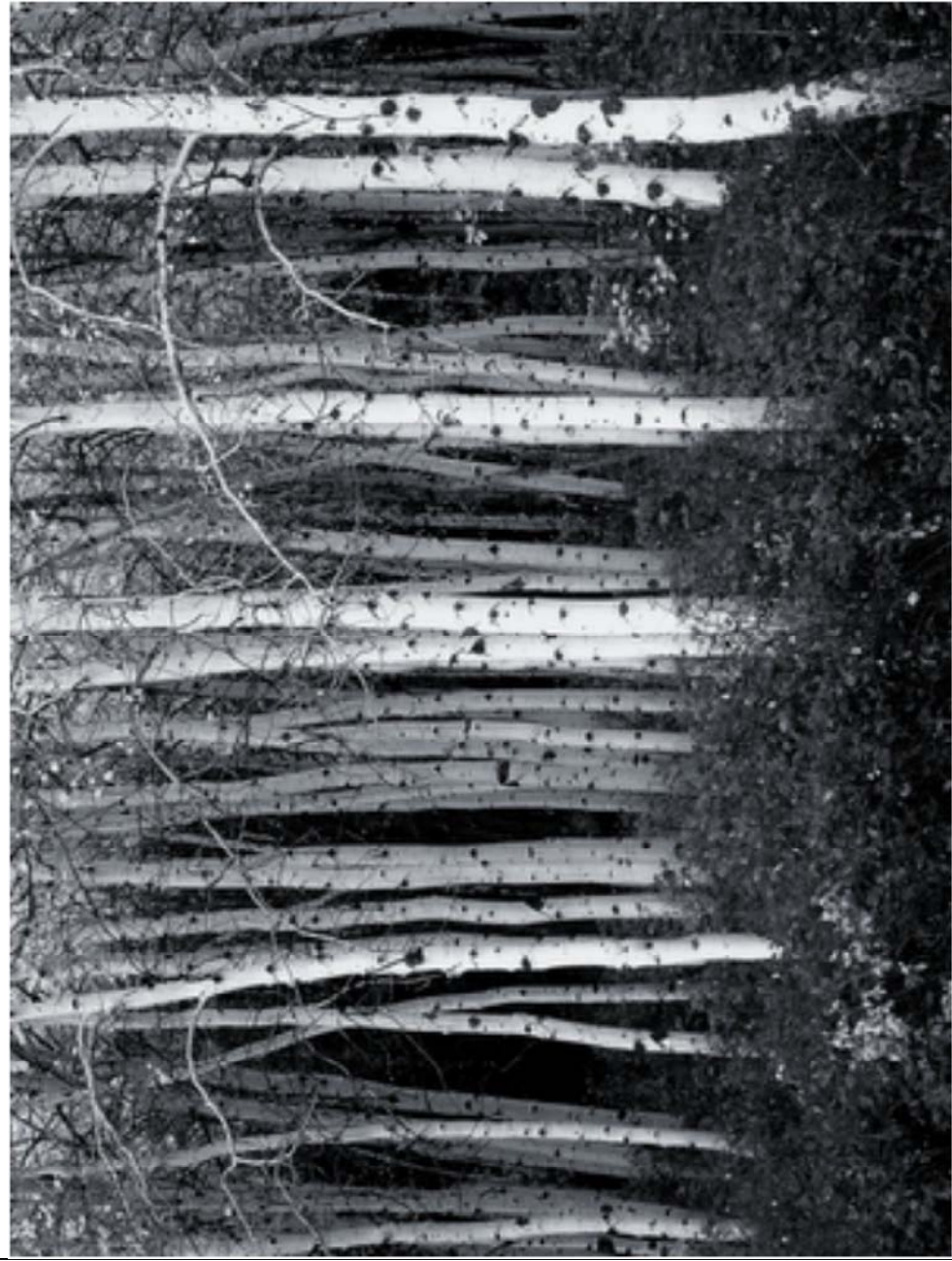
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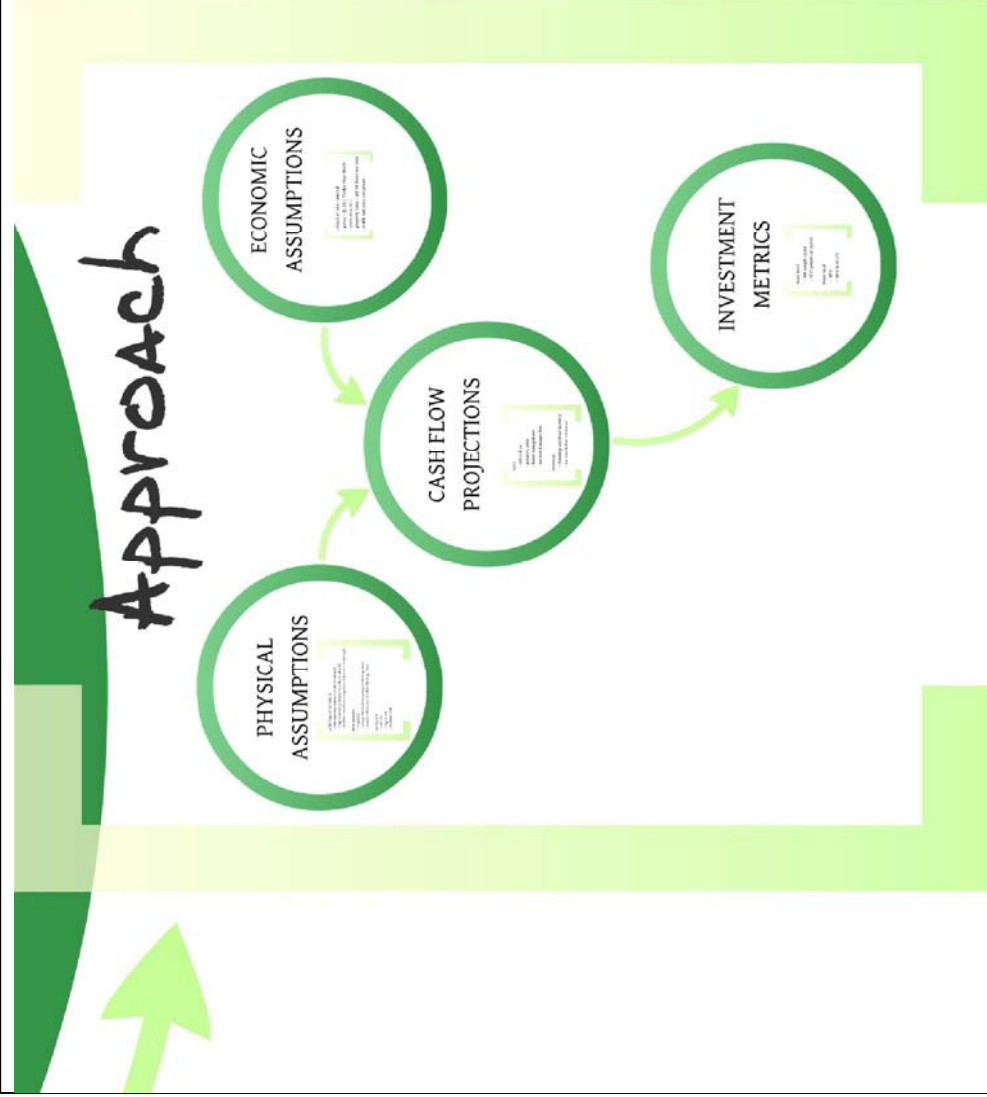
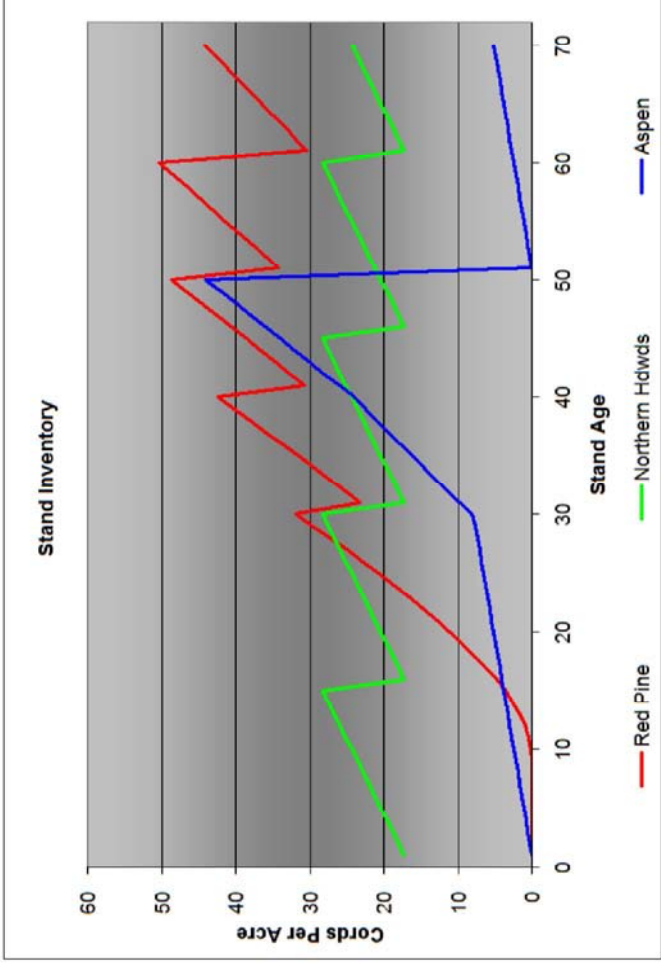
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CASH FLOW PROJECTIONS

costs

- silviculture
- property taxes
- forest management
- no asset manager fees

revenues

- thinnings and final harvests
- no non-timber revenues

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PHYSICAL ASSUMPTIONS

yields ("typical" site indices)
• NH: experience-based (14.5 cds; .97 cd/ac/yr)
• Aspen: normal yield table (44.1 cds; .88 cd/ac/yr)
• Red Pine: simulation & experience (100.0 cds; 1.43 cd/ac/yr)

forest structures

- regulated
- young: 40% of acres in youngest 20% of age classes
- mature: 40% of acres in oldest 20% of age classes

non-forest %

- NH: 15%
- Aspen: 15%
- Red Pine: 7.5%

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ECONOMIC ASSUMPTIONS

- discount rate = 6% real
- prices = Q1 2011 Timber Mart North
- costs circa 2011
- property taxes ~ WI/MI forest tax rates
- stable real costs and prices

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INVESTMENT METRICS

- stand level
 - IRR (single cycle)
 - SEV (perpetual cycles)
- forest level
 - NPV
 - NPV % of GTV

stand level

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- SEV (perpetual cycles)

forest level

- NPV
- NPV % of GTV

Results

STAND LEVEL

	Red Pine	No Hdws	Aspen
NPV/AC	3,317	145	2324
IRR	10.6%	5.32%	10.7%
SEV/AC	1064	307	1510

FOREST LEVEL

	Red Pine	No Hdws	Aspen
Young Forest	\$1,033	\$591	\$105
Mature Forest	\$1,270	\$641	\$422
Old Forest	\$1,460	\$673	\$173

	Red Pine	No Hdws	Aspen
Costs	\$1,033	\$1,033	\$1,033
Revenues	\$1,033	\$1,033	\$1,033
Net Present Value	\$1,033	\$1,033	\$1,033

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STAND LEVEL

	Red Pine	No Hdws	Aspen
NPV/AC	(\$87)	(\$40)	(\$26)
IRR	5.32%	5.45%	4.93%
SEV/AC	(\$89)	(\$67)	(\$27)

FOREST LEVEL

NPV	Red Pine	No Hdws	Aspen
Young Forest	\$1,031	\$592	\$185
Regulated Forest	\$1,270	\$641	\$247
Mature Forest	\$1,463	\$670	\$343

GTV	Red Pine	No Hdws	Aspen
Young Forest	\$1,124	\$1,473	\$266
Regulated Forest	\$1,491	\$1,564	\$343
Mature Forest	\$1,812	\$1,654	\$493

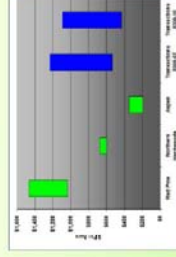
NPV % of GTV	Red Pine	No Hdws	Aspen
Young Forest	92%	40%	70%
Regulated Forest	85%	41%	72%
Mature Forest	81%	40%	70%

Discussion

Potential Ways to Improve ROI

- silviculture (limited by research, institutionalized prescriptions)
- execution efficiency (direct sales)
- optimal marketing (scale)
- cost control (operations)

Buyers are counting on more than timber...



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